

In June 2013, the State Board of Education passed a revised set of guidelines pursuant to Tenn. Code Ann. §49-3-306(h), which requires districts to create and implement differentiated pay plans. The intent of the differentiated pay plans is to give local control to districts in regard to salary schedule, and to create another lever for districts to attract and retain teachers based on a flexible set of potential criteria. A complete copy of the policy can be found here.

Structure of this Document

The document includes two required sections where districts will describe their proposed 2014-15 differentiated pay plans and salary schedules. An optional section is also included on stakeholder engagement and eligibility. Finally, districts that choose to propose an <u>alternative salary schedule</u> as their differentiated pay plan, or part of their plan, will need to complete a short <u>addendum</u>. A list of the common differentiated pay terms used throughout this document can be found in <u>Appendix A</u>.

Timeline

The department has created a flexible timeline for differentiated pay plan submission to better meet the various deadlines of each district's local school board and budget processes. The table below outlines this timeline:

General Differentiated Pay Plan Submission Timeline			
Prior to submission	Local school boards are informed of and/or approve differentiated pay plans		
	that will be submitted to TDOE		
Jan. 2, 2014	TDOE begins accepting differentiated pay plan submissions		
Ongoing	Districts submit differentiated pay plans to TDOE		
Three weeks after date of	TDOE communicates approval decision to school districts		
submission			
Following TDOE approval	Local school boards approve final differentiated pay plans and any associated		
notification but no later	budget items		
than June 30, 2014			

For those districts that choose to implement an <u>alternative salary schedule</u> as their differentiated pay plan (see page 5 for more detailed information on this option) the following timeline will be used in order to meet the necessary State Board of Education (SBE) deadlines.

Alternative Salary Schedule Submission Timeline			
Prior to submission	Local school boards are informed of the alternative salary schedule that will		
	be submitted to TDOE		
Jan. 2, 2014	TDOE begins accepting differentiated pay plan submissions		
Jan. 31, 2014	Districts submit alternative salary schedules to TDOE		
By Feb. 21, 2014	TDOE communicates approval decision of the alternative salary schedule to		
	school districts		
By March 8, 2014	Local school boards approve the alternative salary schedule		
March 8, 2014	TDOE submits alternative salary schedule documents to the SBE		
April 18, 2014	SBE Meeting		

All differentiated pay plans and alternative salary schedules should be submitted to Laura.Encalade@tn.gov. The department also plans to post the final differentiated pay plans on its website.

Note that while the differentiated pay plan must be implemented in the 2014-15 school year, the first payouts from those plans could occur, particularly for those plans which include performance related criteria, at the completion of the 2014-15 school year when all relevant student achievement data is available. Following the 2014-15 school year, the department will collect evidence of implementation, including information regarding the number of awards that were paid out.

Contact Laura Encalade at <u>Laura.Encalade@tn.gov</u> or (615) 253-2119 for additional questions or guidance on creating your differentiated pay plan or on the submission and approval processes.

I. Description of Differentiated Elements (Required Section)

Directions: For each element of the district's differentiated pay plan, use the table below to provide a description of how the district will differentiate pay. The plan must include at least one of the elements listed below in the left-hand column, in addition to education and experience.

Many plans may include a combination of several elements; therefore, please add rows or repeat differentiated elements as needed. For example, the plan may include two different types of additional instructional roles. Also, please feel free to delete from the table or leave blank any differentiated elements that will not be used in your plan.

Appendix B of this document contains an example of each type of differentiated element. Please review that example prior to completing the table below.

Differentiated Element	Description	Compensation Type and Size	Reach	Estimated Cost	Estimated Salary Expenditures
	Describe how the district will differentiate for this element. Include the criteria for receiving the award.	Will the compensation be given as a bonus or a base pay increase? How much will qualifying teachers receive?	Eligibility: How many teachers are eligible for this type of compensation? Forecasted participation: How many teachers do you estimate will receive the award?	How much does the district estimate it will pay out for this differentiated pay element?	What percentage of salary expenditures (excluding benefit costs) does this element cover?
Hard-to-Staff (School, Subject, or Placement)	Hard to Staff positions must achieve an individual TVAAS score of Level 3 or more to receive the annual Hard to Staff stipend. District Hard to Staff positions include: Special Education High School Mathematics High School Chemistry & Physics High School Foreign	Hard to Staff stipends shall be applied as a bonus. Stipends shall include: Special Education (moderate needs) = \$1,000 Special Education (cognitive needs) = \$2,000 High School Mathematics = \$2,000 High School Chemistry &	All teachers who originally opted into the district's Strategic Compensation Plan in 2011-12 in addition to all teachers hired into the district since 2011-12 school year. *Estimated number of teachers: 20 100% of the teachers are estimated to receive the award.	\$26,500	3%

	Language ◆ High School Language Arts	Physics = \$1,500 High School Foreign Language = \$1,500 High School Language Arts = \$1,000			
Performance	The district will pay (2) types of Performance Bonuses; 1) Individual and 2) School-wide.	Each performance bonus shall be applied as a bonus.	All teachers who originally opted into the district's Strategic Compensation Plan in 2011-12 in addition to all teachers hired into the district since 2011-12 school year. *Estimated number of teachers: 69 100% of the teachers are estimated to receive the award.	\$191,000	.07%
	1) Individual	1) Individual	1) Individual		
	Based off 1 year individual teacher TVAAS	TVAAS Level 5 = \$2,000 TVAAS Level 4 = \$1,875 TVAAS Level 3 = \$0 TVAAS Level 2 = \$0 TVAAS Level 1 = \$0	All teachers with individual TVAAS.		
	2) School-wide	2) School-wide	2) School-wide		
	Based off annual school-wide incentive rubric	Teachers who do not have individual TVAAS shall be eligible to earn up to \$1,500 in school-wide bonuses. *see attachment	All teachers that do NOT have individual TVAAS.		

Additional Instructional Roles or Responsibilities	none		
Education	none		
Experience	none		
Other			

II. Salary Schedule (Required Section)

- 1. Please include below or attach a copy of the district's proposed 2014-15 salary schedule. *see attachment
- 2. Describe how you will allocate any future state funding increases (i.e., FY13 1.5% increase in the BEP instructional component). Will increases be: 1) applied across-the-board, 2) allocated towards differentiated pay, or 3) a combination of both?

All of the FY13 1.5% increase in the BEP instructional component and the FY15 Salary Equity funding has been applied to the district's Strategic Compensation model.

III. Eligibility and Stakeholder Engagement (Optional Section)

While this section is optional, the information provided will help the department to be able to provide continued support and assistance to districts in implementing their differentiated pay plans.

- 1. Provide a list of eligibility rules (i.e., attendance requirements, retirement or transfer policies, etc.) for the differentiated pay plan elements or additional roles/responsibilities outlined in the plan. *see attachment
- 2. Include a description of how the district engaged teachers or other stakeholders in the development of the differentiated pay plan. A (15) member Strategic Compensation Steering has collaborated since January 2011 to develop the district's Strategic Compensation Plan.
- 3. Does the district plan to expand or grow its differentiated pay plan in future years? If so, what types of changes or expansions are you considering to your differentiated pay plan or salary schedule? Yes; the district plans to implement peer instructional coaches, grade level and department PLC chairs in future years.

IV. Alternative Salary Schedule (Optional Section)

An alternative salary schedule uses some other component, often performance criteria, in addition to or in place of education and experience to determine base pay and is subject to State Board of Education (SBE) approval. If you are unsure whether your plan qualifies as an alternative salary schedule or for additional resources for developing such a plan, contact Laura Encalade at Laura.Encalade@tn.gov for more information. Please review the specific submission timeline for alternative salary schedules on page 2.

Those districts proposing an alternative salary schedule as part of their differentiated pay plan, must complete this addendum to provide the department with the additional information needed to present the salary schedule to the SBE on behalf of the LEA. Those districts which already have SBE approved alternative salary schedules need only to submit a current copy of that plan.

a. Salary Schedule

Include both the proposed salary schedule and a description of the following:

• How will base pay changes be determined? Annual baseline pay shall determined annually by each teacher's Summative Teacher Evaluation Score in decimal form.

< 3.49	0%
3.5 - 3.99	1.45%
4.0 - 4.49	1.70%
4.5 - 4.74	1.95%
4.75 >	2.20%

^{*}Teachers employed as of SY 2011-12 with more than 19 years experience are not eligible for annual base pay increase but shall be eligible for all bonuses and awards based on program funding.

- Will existing employees have an opt-out provision for the alternative salary schedule? Existing employees had an opt out provision during the initial, 2011-12 school year. If so, when will all employees transition to the alternative salary schedule? All newly hired teachers shall participate in the district's Strategic Compensation Plan.
- How will the following groups be placed on the alternative salary schedule?
 - Existing district employees: were provided an opt in / op out provision prior to the 2012-13 school year that was proceed by a trial year in 2011 12.
 - Educators new to teaching with zero years of experience: must participate in the district's Strategic Compensation Plan.
 - o Educators new to the district but with prior experience: shall enter at the district Entry Level Salary Scale. *see attachment

^{**}NO annual base pay increases are extended to employees beyond 30 years experience

b. Eligibility Criteria

If not already included in Section IV on the previous page, describe below or include in an attachment a copy of any eligibility rules for the alternative salary schedule.

c. Feasibility Analysis

Attach evidence using 2012-13 data (at a minimum) that the alternative salary schedule is financially feasible. Please reach out to Laura.Encalade@tn.gov for additional information or support in meeting this requirement.

d. Stakeholder Engagement

1. Include a description of how the district engaged teachers or other stakeholders in the development of the differentiated pay plan. A (15) member Strategic Compensation Steering has collaborated since January 2011 to develop the district's Strategic Compensation Plan. The steering committee is made up of a cross-section of elementary, secondary, tested, non-tested, special education, and general education teachers; including a principal, school board member, county commissioner, and community members.

Appendix A: Common Differentiated Pay Definitions

- 1. <u>Base pay (base salary)</u>: An individual's salary excluding any additional compensation in the form of bonuses, stipends, or supplements for additional work or responsibilities.
- 2. <u>Bonus/stipend</u>: Additional compensation for a pre-defined set of criteria. Bonus and stipend pay are awarded in addition to or "on top of" an individual's base pay. Bonuses/stipends are one-time payments awarded for a specific role, additional responsibility, or achievement of particular criteria. Bonuses and stipends are not a part of base salary and do not become a reoccurring part of an individual's compensation.
- 3. <u>Traditional salary schedule (or step and lane schedule)</u>: A salary schedule that uses years of experience and education levels exclusively to determine educator's increases in base pay. Traditional schedules may follow the same structure as the state minimum salary schedule. Salary schedules that modify the amount of the step increases given for experience or change the structure of the education lanes may still be considered a traditional schedule as long as they meet or exceed the relevant state minimums.

- 4. <u>Alternative salary schedule¹:</u> A salary schedule that uses some other component, often a performance measure, in addition to or in place of education and experience to determine base pay. A schedule where an educator's evaluation score is used to determine the amount of his or her yearly base pay increase is an example of an alternative salary schedule. Alternative salary schedules are subject to State Board of Education approval.
- 5. <u>Opt-in/opt-out provision</u>: Individuals are provided with the choice to participate in a program. This provision is most often associated with alternative salary schedules and is not a required provision.

¹ If you are unsure as to whether your plan is a traditional salary schedule or an alternative salary schedule, please contact <u>Laura.Encalade@tn.gov</u>.

Appendix B: Sample Differentiated Pay Plan Table

Note that these examples are for purposes of explaining HOW TO complete each of the table criteria. These examples are NOT intended to be recommendations or endorsements for specific differentiated pay elements. Districts are required to differentiate pay for <u>at least one element in addition to education and experience.</u> Because plans may include a combination of several elements, please add rows or repeat differentiated elements as needed. Please feel free to delete from the table any differentiated elements that will not be used in the district's plan.

Differentiated Element	Description	Compensation Type and Size	Reach	Estimated Cost	Salary Expenditures
	Describe how the district will differentiate for this element. Include the criteria for receiving the award.	Will the compensation be given as a bonus, stipend, or a base pay increase? How much will qualifying teachers receive?	Eligibility: How many teachers are eligible for this type of compensation? Forecasted participation: How many teachers do you estimate will receive the award?	How much does the district estimate it will payout for this differentiated pay element?	What percentage of salary expenditures (excluding benefit costs) does this element cover?
Hard-to-Staff (School, Subject, or Placement)	The district will offer a signing bonus and retention bonus in the hard-to-staff area of secondary math. This will include positions in Algebra II, Pre-Calculus, and Calculus.	The award will be given as a two-part bonus. \$1,000 at the time of signing and an additional \$2,000 at end of the school year when evidence of satisfactory evaluation results are also available.	This award will be available to new teachers to the district. The district typically hires 2 positions per school year in the areas defined. Existing teachers (3) in the subjects defined will also be eligible for the same bonus as a retention incentive.	The estimated total for this is \$15,000 (5 teachers at \$3,000 each).	This award makes up less than 2% of the district's annual salary costs.
Performance	The district will incorporate a new salary schedule that uses evaluation criteria to determine base pay changes ² . A full description of the new schedule is attached in the addendum.	Teachers who receive a 3 will receive a base pay increase of 3-\$300, 4-\$500, 5-\$700. Those teachers receiving a 1 or 2 will not increase their base pay.	All teachers (150) are eligible to receive the award. A copy of the complete eligibility rules is attached. Based on the last two years of evaluation data, the district anticipates between 80-85% of	The district anticipates the total cost to be \$40,000 based on last year's evaluation data. The district will sustain this cost by removing base pay	These payouts will form close to 100% percent of salary costs, with the exception of some career ladder and other supplements.

² This differentiated element would qualify as an alternative salary schedule, and the district would need to complete the <u>Alternative Salary Schedule section</u> on page 5.

			teachers will receive a base pay	increases for Level 1	
			change.	and 2 teachers.	
Additional	The district will further its	The award will be given yearly in	Any teacher who receives a 4	The estimated cost	This will
Instructional	implementation of PLCs through	the form of a \$1,000 stipend.	or 5 on their evaluation would	of these awards is	compromise about
Roles or	the creation of a PLC leadership		be eligible to apply for the	\$20,000.	2% of district salary
Responsibilities	role.		position. District and school		expenditures.
			leaders will then screen for		
	Highly effective teachers (scores		additional qualities like		
	of 4 or 5) will receive a stipend to		leadership and facilitation		
	lead and facilitate the monthly		skills. (Draft job description is		
	PLC meetings.		attached.)		
			There will be a total of 20 PLC		
			leaders in the district:		
			- 6 at the high school,		
			- 4 at the middle school,		
			- 5 at each of the 2		
			elementary schools.		
Education	The district will include	Master's degrees will be	The district currently has 15%	This estimated total	This will comprise
	Bachelor's and Master's degrees	awarded with a base pay	of its teachers with an	cost of this element	about 8% of district
	for eligible base pay	increase.	advanced degree above the	is \$40,000-48,000	salary expenditures.
	compensation as shown in the		Master's Level.	per year.	
	attached 2014-15 salary	Tuition reimbursement stipends			
	schedule. Degrees above a	of \$4,000 per year per individual	We anticipate based on	The district expects	
	Master's will no longer be	for advanced degrees above	previous data that	to fund this cost by	
	compensated in base pay.	Master's. The district must be	approximately 10-12 teachers	limiting permanent	
		notified in advance of the start	will qualify for tuition	base pay increases	
	Advanced degrees above	of a program by the educator in	reimbursement stipends each	to Master's degrees	
	Master's degree will be eligible	order to receive the stipend.	year.	only.	
	for tuition reimbursement with				
	district pre-approval.	Those teachers currently			
		enrolled in programs prior to			
		July 1, 2014 will be eligible for			
		base pay increases on the			
		previous year's schedule,			
		provided that those programs			
		are completed by July 1, 2016.			
Experience	The district will continue to	Each teacher will earn a yearly	All teachers are eligible.	The average step	This experience
	award step increases for each	step increase for years of		increase in the	payment makes up

year of experience.	experience.	district is \$400 per	20% of the districts
		year. The estimated	expenditures on
The attached salary schedule		cost is \$100,000	salary.
contains proposed amounts.			

Attachment:

A. ENTRY LEVEL SALARY

BACHELOR

0 years	\$30,876
1-5 years	\$31,446
6-10 years	\$34,066
11+ years	\$37,461

Advanced Degree

0-5 years	\$34,291
6-10 years	\$37,906
11+ years	\$41,766

Baseline salary is established at the time of initial employment

Entry Level Salary employees <u>DO NOT</u> transfer from bands based of degrees and years experience

Baseline salary for current employees was established in the 2011-12 SY.

B. ANNUAL BASE PAY

determined annually by each teacher's Summative Teacher Evaluation Score in decimal form

< 3.49	0%
3.5 - 3.99	1.45%
4.0 - 4.49	1.70%
4.5 - 4.74	1.95%
4 75 >	2 20%

^{*}Teachers employed as of SY 2011-12 with more than 19 years experience are not eligible for annual base pay increase but shall be eligible for all bonuses and awards based on program funding.

^{**}NO annual base pay increases are extended to employees beyond 30 years experience

C. SCHOOL-WIDE BONUS:

Only teachers who do not have individual TVAAS are eligible for the school-wide bonus not to exceed **\$1,500**

Teacher bonuses shall be determined by the % of benchmarks achieved by the school during the academic year from the **School-wide Benchmarks Rubric**.

Teachers	\$1,500
----------	---------

Benchmarks	%	Award	
6	100%	\$1,500	
5	90%	\$1,350	
4	80%	\$1,200	
3	70%	\$1,050	
2	60%	\$900	
1	50%	\$750	

(see School-wide Benchmarks Rubric for school-wide performance measures)

D. INDIVIDUAL TEACHER PERFORMANCE:

Elementary School

Kindergarten	1st grade SAT-10 Reading (Above Predictions)	\$750
1st grade Reading	Level 5 Level 4	\$2,500 \$1,875
2nd grade Reading	Level 5 Level 4	\$2,500 \$1,875
3rd grade Reading	Level 5	\$2,500

	Level 4	\$1,875
4th grade Reading 4th grade Reading	Level 5 Level 4 Level	\$2,000 \$1,500
4th grade Math	4+	\$500
5th grade Reading 5th grade Reading	Level 5 Level 4 Level	\$2,000 \$1,500
5th grade Math	4+	\$500
Middle School (Math, ELA, Sci, S.Stu	udies)	
, , , , , , , , , , , , , , , , , , , ,	Level 5	\$2,500
	Level 4	\$1,875
High School	Laure 1.5	# 0 F 00
Algebra I	Level 5 Level 4	\$2,500 \$1,875
	Level 4	φ1,073
Algebra II	Level 5	\$2,500
	Level 4	\$1,875
Chemistry	Level 5	\$2,500
	Level 4	\$1,875
Biology I	Level 5	\$2,500
Diology I	Level 4	\$1,875
		Ψ.,σ.σ
English I	Level 5	\$2,500
	Level 4	\$1,875
English II	Level 5	\$2,500
	Level 4	\$1,875
English III	Level F	
English III	Level 5 Level 4	\$2,500 \$1,975
	LEVEI 4	\$1,875

US History	Level 5	\$2,500	
	Level 4	\$1.875	

E HARD TO STAFF POSITIONS: (TVAAS Level 3+ if individual value-added is available)

,000
,000
,000
500
500
,000
,

^{*}Teacher shall receive ONLY 50% of award until proper license and endorsement is obtained.

F TEACHER LEADERS:

Learning Leader (facilitate state PARCC trainings) *pd Nov. 2014 \$3,000

G EFFECTIVE PRINCIPALS: (Assistant Principals)

Each Principal may receive a school-wide bonus not to exceed \$5,000

Principal / Assistants bonuses shall be determined by the % of benchmarks achieved by the school during the academic year from the **School-wide Benchmarks Rubric**.

- Level 5 Principal shall receive 100% of the determination from the summative TEAM evaluation score
- Level 4 Principal shall receive 80% of the determination from the summative TEAM evaluation score
- Level 3- Principal shall receive 60% of the determination from the summative TEAM evaluation score
- Level 2- Principal shall receive 40% of the determination from the summative TEAM evaluation score
- Level 1- Principal shall receive 20% of the determination from the summative TEAM evaluation score

Principals \$5,000

			Level 1	Level 2	Level 3	Level 4	Level 5
Benchmarks	%	Award	20%	40%	60%	80%	100%
11	100%	\$5,000	1,000	2,000	3,000	4,000	\$5,000
10	91%	\$4,545	909	1,818	2,727	3,636	\$4,545
9	82%	\$4,090	818	1,636	2,454	3,272	\$4,090

8	73%	\$3,636	727	1,454	2,182	2,909	\$3,636
7	64%	\$3,181	636	1,272	1,909	2,545	\$3,181
6	55%	\$2,727	545	1,091	1,636	2,182	\$2,727
5	45%	\$2,272	454	909	1,363	1,818	\$2,272
4	36%	\$1,818	364	727	1,091	1,454	\$1,818
3	27%	\$1,363	273	545	818	1,090	\$1,363
2	18%	\$909	182	364	545	727	\$909
1	9%	\$454	91	182	272	363	\$454

(see School-wide Benchmarks Rubric for school-wide performance measures)

Trousdale County Alternative Compensation Eligibility Rules for 2014-15

To be eligible to participate in the Alternative Compensation program all teachers and principals must meet all of the following general eligibility requirements. Requirements may change annually. All educator inquiries/issues with requirements shall be reviewed by the Steering (Design) Committee which consists of teachers, principals, board members, community members, and the Director of Schools and approved annual by the Board of Education.

- 1. All new employees entering the will be part of the district Alternative Compensation Plan.
- 2. No employees hired prior to July 25, 2011, shall have the ability to join the alternative compensation plan after the July 30 Aug. 3, 2012 enrollment window. Current employees with the district who joined with 20 or more years of teaching experience are not eligible for increases to annual baseline pay in any year but shall be eligible for all bonus and incentive awards.
- 3. Employees as of SY 2011-12 who joined with 19 or less years of teaching experience shall be eligible for increases to annual baseline pay for up to 30 years of teaching experience at which time annual baseline increases shall no longer continue. Employees who joined with 20 or more 20 years teaching experience as of SY 2011-12 shall be eligible for all bonus and incentive awards based on program funding.
- 4. Employees must be employed in a campus-assigned position within the first 20 days of school.
- 5. Central office staff, substitute teachers, or student teachers are *not* eligible. Hourly employees are not eligible to participate in the alternative compensation program.
- 6. Eligible employees must hold a valid teaching license from the State of Tennessee to be eligible to receive bonus awards.
- 7. Employees must be supervised and evaluated by the principal or his/her designee of the campus where they are serving students. (This does not apply to Principals)

- 8. For applicable employees, employees must review instructional-linkage and assignment-verification information for accuracy (Teachers are responsible for claiming their students' individual scores).
- 9. Employees must be in attendance 94.44% or 170 days of the 180 instructional days identified in the "instructional school calendar" to receive their school-wide bonus, individual teacher performance, teacher leader incentive, or principal bonuses. This means that employees cannot be absent for more than 10 days. Employees who miss more than 10 days will, however, be eligible for their annual baseline pay increase per annual teacher evaluation. The following types of leave will be held harmless (not count as days absent) and match the Board's current policies and term definitions: military leave, FMLA family medical leave (must be authorized through the Central Office), assault leave, jury duty, and off-campus duty (such as professional development opportunities or activities approved by the District).
- 10. Bonuses and incentive awards are not ensured to occur every year. They are contingent upon program funding. Only increases to annual baseline pay increase are guaranteed.
- 11. Beginning in SY 2014-15, all alternative compensation plan participants hired prior to July 25, 2011shall have the option to join the annual sustainability bonus and incentive awards by surrendering local supplements that include the (Step Plan, \$500, and the fixed 07-08 1.5% bonus) to be eligible for performance bonuses that include (Hard to Staff, Individual, or School-wide bonuses). Each participant shall sign an affidavit agreeing to such terms (between May 15 and July 29 as determined by the Steering Committee).
- 12. Employees must be continuously employed in a tested position until the last day of school to receive the Individual Teacher Performance bonus.
- 13. Employees must be in "good standing" to receive any bonus. "Good standing" means that all paperwork/certifications are up to date.
- 14. Bonuses for employees who transfer from one bonus-eligible position to another bonus-eligible position during the school year shall be determined on the basis of the bonus-eligible position held for the majority of the school year.
- 15. Employees who are involuntarily transferred to another school within the district may permanently "opt out" of the Alternative Compensation Plan. The employee shall return back to the present BEP salary schedule for the corresponding years of experience and degree(s) held by the employee. The employee shall not be entitled to any payments within the scope of the Alternative Compensation Plan in the school year for which they "opt out." The employee can <u>never</u> return to the Alternative Compensation Plan once such option is exercised.
- 16. Employees will not be eligible for bonuses that transfer from a bonus eligible position to a non-bonus eligible position.
- 17. Awards for employees who work at multiple schools will be determined by the school for which they are evaluated.
- 18. Employees who voluntarily elect (except for retirement) not to return to the district in the following year for which bonuses are rewarded shall not be eligible any bonus award payments except Hard to Staff.